

IRB Infrastructure (IRB IN)

InvIT – One small step – Giant leap for the sector

INDIA | INFRASTRUCTURE | Company Update

27 April 2017

IRB Infra is finally ready to launch the first InvIT in the Indian markets. The issue opens on 3rd May 2017 and is being launched at an enterprise value of Rs 59.24bn – a 16% discount to the independent valuation in the DRHP. At this valuation, it offers an **IRR of 12.4-12.5% (depending on withholding tax) and a yield of 10-11% in the initial years.**

Giant leap for the infrastructure sector

We view the launch of IRB's InvIT as a big boost for the infrastructure sector. The successful listing of this InvIT will pave the way for many similar listings (three others are already lined up), and **help the sector discover a new source of capital**, other than equity (invested by developers) and debt (by financial institutions). It will enable BOT developers (such as IRB, Ashoka, Sadbhav, ITNL) to unlock value and 'rotate' capital in their portfolio.

IRB InvIT: Potential upside to the already robust IRR/yields

IRB's InvIT is structured to capitalise on all possible benefits accorded to the InvIT structures. The **IRR has been sweetened by 1.36% returns from buybacks, and 1.06% returns through the InvIT issuing NCDs @ 13%** (to benefit from the tax exemption on interest income earned from SPVs). It has arrived at valuations using **more practical assumptions of 5.5% traffic growth and 4.5% WPI** – as against aggressive estimates of 7.5% traffic and 5% WPI in the DRHP – leaving something on the table for investors.

In addition to the 12.4% IRR proposed by the InvIT, we see further upside to the InvIT's return profile from:

- Rebasing of traffic impacted in FY17 due to demonetisation
- Potential upside in revenue growth (10% assumption vs. 11.5% historical)
- Quarterly distribution of cashflows
- InvIT raising debt at 8.00-8.25% (being AAA rated) and deploying at higher returns

What's in it for IRB Infrastructure?

Keeping 15% stake with the sponsor (10% mandatory), the InvIT will raise Rs 50.35bn. Of this, Rs 33.5bn will be used for repayment of external debt, and the remaining Rs 17bn will accrue to IRB as repayment of sub-debt/equity-invested. This will **provide the company with Rs 17bn of cashflow**, which it can utilise to fund the equity requirement of current/future projects. It will also **reduce the gross debt at the consolidated level by Rs 50bn, reducing the leverage to 2x from the current 3x**, thereby possibly improving its credit rating and borrowing cost. At the same time, the company keeps 15% in the InvIT, ensuring it gains from the cash flows and potential upside in the InvIT units' price.

Why the sharp cut in valuations?

In the DRHP, IRB had sought an EV of Rs 79bn for the InvIT, which it is now listing at Rs 59bn. At current valuations, it is 'selling' its projects at a virtual cost of 12.4% (implied IRR) and 1x BV – which might not appear to be an attractive bargain for IRB Infra investors. We see three reasons for the same:

- Aggressive 7.5% traffic growth assumption in the DRHP
- Demonetisation leading to lowering of actual traffic numbers
- Sharp rise in G-Sec yield in last two months, necessitating the InvIT to increase the spread, and hence the yield.

We note that two of these factors were external, beyond management control. While a delay might have fetched the InvIT slightly better valuations, **it is a price the company has to pay for the being the first one to launch a new instrument.** The listing valuations are at only a 10% discount to our valuation, and with the benefits of Rs 17bn upfront cash and lower leverage, we still see the deal as a good bargain.

Changes to estimates / outlook for IRB Infra

We continue to like IRB Infra as the premier player in the BOT space. We would wait for the InvIT listing to make changes to our estimates and valuation for the stock. Maintain BUY.

BUY (Maintain)

CMP RS 254

TARGET RS 290 (+14%)

COMPANY DATA

| | |
|------------------------|-----------|
| O/S SHARES (MN) : | 351 |
| MARKET CAP (RSBN) : | 89 |
| MARKET CAP (USDBN) : | 1.4 |
| 52 - WK HI/LO (RS) : | 272 / 178 |
| LIQUIDITY 3M (USDMN) : | 10.5 |
| PAR VALUE (RS) : | 10 |

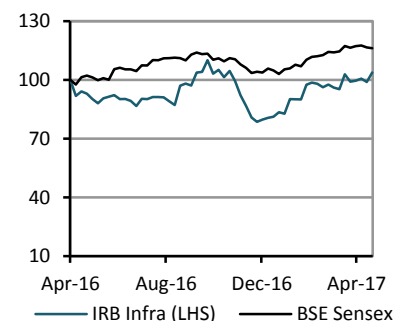
SHARE HOLDING PATTERN, %

| | Mar 17 | Dec 16 | Sep 16 |
|-------------------|--------|--------|--------|
| PROMOTERS : | 57.4 | 57.4 | 57.4 |
| FII / NRI : | 27.9 | 27.8 | 29.3 |
| FI / MF : | 7.4 | 8.0 | 6.9 |
| NON PRO : | 2.6 | 2.1 | 2.2 |
| PUBLIC & OTHERS : | 4.8 | 4.7 | 4.2 |

PRICE PERFORMANCE, %

| | 1MTH | 3MTH | 1YR |
|------------|------|------|------|
| ABS | 7.2 | 10.4 | 17.3 |
| REL TO BSE | 4.7 | 1.7 | 1.4 |

PRICE VS. SENSEX



Source: Phillip Capital India Research

KEY FINANCIALS

| Rs mn | FY17E | FY18E | FY19E |
|-----------------|--------|--------|--------|
| Net Sales | 56,453 | 64,322 | 70,167 |
| EBIDTA | 29,940 | 35,894 | 41,051 |
| Net Profit | 6,688 | 6,500 | 6,615 |
| EPS, Rs | 19.0 | 18.5 | 18.8 |
| PER, x | 13.3 | 13.7 | 13.5 |
| EV/EBIDTA, x | 8.1 | 6.9 | 5.9 |
| P/BV, x | 1.5 | 1.4 | 1.3 |
| ROE, % | 11.4 | 9.9 | 9.3 |
| Debt/Equity (x) | 2.8 | 2.6 | 2.4 |

Source: PhillipCapital India Research Est.

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IRB InvIT – sweetened for investors

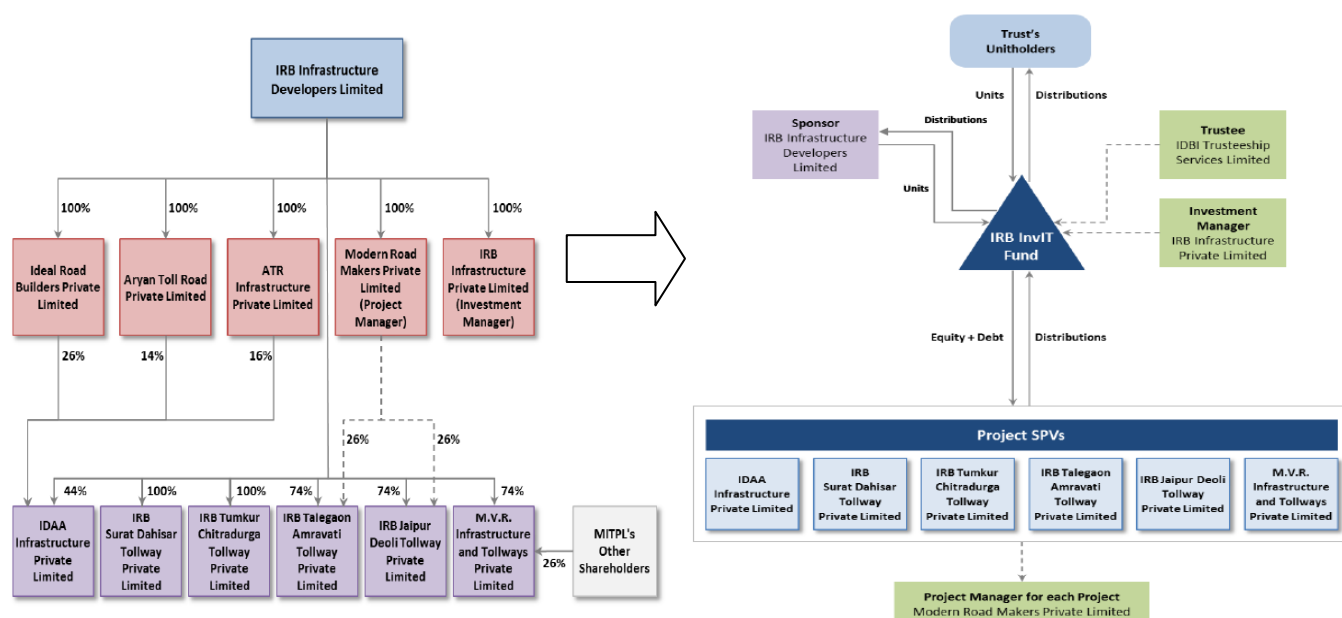
IRB's InvIT consists of six projects spread across five states. All projects are operational and adhere to the criteria defined in InvIT regulations. Total capital invested in these projects is Rs 80.8bn, with equity investment at Rs 21.5bn.

IRB InvIT – Constituent projects

| Project | Length (Lane km) | TPC (Rs mn) | Debt (Rs mn) | Equity (Rs mn) | Grant/Share (Rs mn) | LoA Date | CoD Date | Concession Prd (yrs) | Residual Life (yrs) | Toll Revenue (FY16, Rs mn) |
|----------------------|---------------------|----------------|-----------------|-------------------|------------------------|--------------|--------------|-------------------------|------------------------|-------------------------------|
| Bharuch-Surat | 390 | 14,700 | 12,719 | 1,981 | (5,040) | Jan 2, 2007 | Sep 25, 2009 | 15 | 5.3 | 1,936 |
| Surat-Dahisar | 1,434 | 25,372 | 17,507 | 7,865 | 38% | Feb 20, 2009 | Feb 20, 2009 | 12 | 5.3 | 6,135 |
| Jaipur - Deoli | 585 | 17,330 | 9,000 | 5,270 | 3,060 | Jun 14, 2010 | Sep 27, 2013 | 25 | 21.0 | 1,206 |
| Talegaon - Amravati | 267 | 8,880 | 4,750 | 1,970 | 2,160 | Sep 3, 2010 | Apr 24, 2013 | 22 | 20.3 | 472 |
| Tumkur - Chitradurga | 684 | 11,420 | 8,310 | 3,110 | (1,404)* | Jun 4, 2011 | Jun 4, 2011 | 26 | 20.7 | 2,019 |
| MVR | 275 | 3,076 | 2,234 | 1,280 | 22.4% | Aug 14, 2006 | Aug 6, 2009 | 20 | 9.9 | 749 |
| Total | 3,635 | 80,778 | 54,520 | 21,476 | | | | | | 12,517 |

Source: Company, PhillipCapital India Research

InvIT – Shareholding structure transformation



The InvIT is being listed at an Enterprise Value (EV) of Rs 59.24bn – 16% discount to the independent valuer's valuation that the DRHP had filed, and 10% discount to our valuation. After repayment of external debt of Rs 33.5bn, the InvIT listing will lead to value accretion of Rs 26bn for IRB – Rs 17bn cash and Rs 9bn in form of 15% stake in InvIT – 1x BV of the investment (equity, sub-debt) by the company.

IRB InvIT – capital structure and valuations

| Projects (Rs mn) | Project Cost | EV as per InvIT Valuations | Amount to be raised by InvIT | External Debt O/S | Equity Valuation | Upfront Cash to IRB | Holding retained by IRB |
|----------------------|---------------|----------------------------|------------------------------|-------------------|------------------|---------------------|-------------------------|
| Bharuch – Surat | 14,700 | 6,849 | 5,822 | 2,512 | 4,337 | 3,310 | 1,027 |
| Surat – Dahisar | 25,372 | 13,104 | 11,138 | 6,618 | 6,486 | 4,520 | 1,966 |
| Jaipur – Deoli | 17,330 | 17,588 | 14,950 | 9,276 | 8,312 | 5,674 | 2,638 |
| Talegaon – Amravati | 8,880 | 5,876 | 4,994 | 3,728 | 2,148 | 1,267 | 881 |
| Tumkur – Chitradurga | 11,420 | 12,431 | 10,566 | 9,372 | 3,059 | 1,194 | 1,865 |
| MVR | 3,076 | 3,394 | 2,885 | 2,045 | 1,349 | 840 | 509 |
| Total InvIT | 80,778 | 59,242 | 50,355 | 33,551 | 25,691 | 16,805 | 8,886 |

Source: Company, PhillipCapital India Research

Deal and yield structure

The IRB InvIT has been structured to capitalise on all possible benefits accorded to InvIT structures. The valuations have been arrived at using more practical assumptions of 5.5% traffic growth and 4.5% WPI – as against aggressive estimates of 7.5% traffic and 5% WPI in the DRHP – leaving something on the table for investors.

IRB InvIT – dividend and yield profile

| Rs mn | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | ... | FY39 | FY40 | FY41 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-----|--------------|--------------|---------------|
| Dividend | - | 216 | 452 | 1,082 | 1,614 | 983 | 878 | ... | 6,029 | 5,910 | 1,082 |
| Interest Income (from SPVs) | 5,363 | 4,960 | 4,627 | 4,397 | 4,086 | 3,869 | 3,812 | ... | - | - | 64 |
| Post-tax return on new projects | - | 73 | 188 | 235 | 482 | 728 | 635 | ... | 3,331 | 3,568 | 3,858 |
| Buyback of Units | 2,310 | 2,403 | 2,369 | 1,910 | 1,427 | 2,019 | 2,269 | ... | - | - | 39,272 |
| Sub-Total | 7,673 | 7,653 | 7,636 | 7,625 | 7,609 | 7,598 | 7,596 | ... | 9,360 | 9,478 | 44,276 |
| Less: WHT on Interest payment | 268 | 248 | 231 | 220 | 204 | 193 | 191 | ... | - | - | 3 |
| Net distribution to Unit Holders | 7,405 | 7,405 | 7,405 | 7,405 | 7,405 | 7,405 | 7,405 | ... | 9,360 | 9,478 | 44,273 |
| Yield to Unit holders | 8.6% | 8.4% | 8.5% | 9.3% | 10.1% | 9.1% | 8.7% | ... | 15.8% | 16.0% | 8.4% |
| Buyback of Units | 3.9% | 4.1% | 4.0% | 3.2% | 2.4% | 3.4% | 3.8% | ... | 0.0% | 0.0% | 66.3% |
| Total Yield | 12.5% | 12.5% | 12.5% | 12.5% | 12.5% | 12.5% | 12.5% | ... | 15.8% | 16.0% | 74.7% |

| | | | |
|------------------------|--------|----------|-------|
| Enterprise Value | 5,924 | Buybacks | 1.36% |
| Return to Unit Holders | 12.43% | NCDs | 1.06% |

Source: Company, PhillipCapital India Research

The InvIT structure smartly capitalises the tax exemption on 'interest income earned from SPVs' distributed to the unit holders directly by the InvIT. It proposes to replace the external debt on SPVs (Rs 33.5bn) by NCDs of an almost equal proportion (Rs 34bn) from the InvIT, as sub-ordinate debt. As for most sub-debt instruments, it plans to charge a 13% coupon rate to the SPVs, for the same. This serves two benefits:

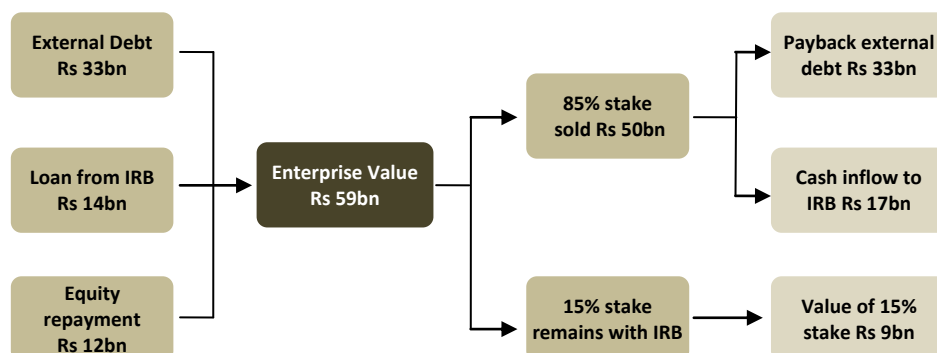
- 1) The SPVs receive tax benefit on the high interest rate charged on the NCD
- 2) The InvIT directly distributes this interest income earned from the SPVs to the unit holders – which is tax exempt.

Overall, the InvIT IRR has been sweetened by (1) 1.36% returns from buybacks and (2) 1.06% returns through the InvIT issuing NCDs.

Over and above the 12.4% IRR proposed by the InvIT, we see incremental upside to the return profile of the InvIT from:

- Rebasing of traffic impacted in FY17 due to demonetisation
- Potential upside in revenue growth (10% assumption vs. 11.5% historical)
- Quarterly distribution of cash flows
- InvIT raising debt at 8.00-8.25% (being AAA rated) and deploying at higher returns

IRB InvIT – deal structure – capital raising and its deployment



Source: PhillipCapital India Research

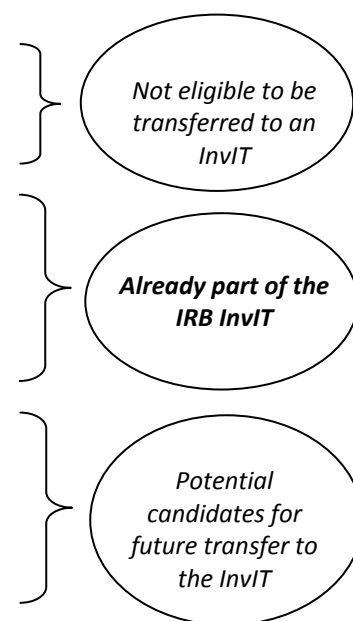
Growth option for the InvIT

IRB Infra has a portfolio of 18 BOT road assets spread across 2,070km in eight states, entailing an investment of Rs 283bn. Of these, 13 projects are operational, and five are under construction. Apart from the six projects transferred to the InvIT, the company can potentially sell seven more projects to the InvIT, over the next three years. Also, the three projects recently won in Rajasthan, would become eligible to be transferred into an InvIT later. The InvIT has the ROFR (Right of First Refusal) for any project that the parent company intends to sell or transfer to an InvIT.

IRB Infrastructure BOT portfolio

| Project | Length (km) | Lanes | TPC (Rs mn) | Debt (Rs mn) | Equity (Rs mn) | Grant (Rs mn) | CoD | Period (yrs) |
|----------------------|----------------|-------|-----------------|-----------------|-------------------|------------------|--------|-----------------|
| Thane Bhiwandi | 23.0 | 4 | 1,040 | 700 | 340 | - | Sep-01 | 18 |
| Pune-Nashik | 30.0 | 4 | 737 | 727 | 10 | - | Sep-05 | 18 |
| Pune-Solapur | 26.0 | 4 | 630 | 610 | 20 | - | Sep-04 | 16 |
| Thane-Ghodbunder | 15.0 | 6 | 2,469 | 2,066 | 403 | (1,404) | Jun-07 | 15 |
| Mumbai - Pune | 206.0 | 4 | 13,017 | 11,814 | 1,202 | (9,180) | Aug-04 | 15 |
| Bharuch-Surat | 65.0 | 6 | 14,700 | 12,719 | 1,981 | (5,040) | Jul-09 | 15 |
| Surat-Dahisar | 239.0 | 6 | 25,372 | 17,507 | 7,865 | 38% | Aug-11 | 12 |
| Talegaon - Amravati | 66.7 | 4 | 8,880 | 4,750 | 1,970 | 2,160 | Apr-14 | 22 |
| Jaipur - Deoli | 148.8 | 4 | 17,330 | 9,000 | 5,270 | 3,060 | Sep-14 | 25 |
| Tumkur - Chitradurga | 114.0 | 6 | 11,420 | 8,310 | 3,110 | (1,404)* | Apr-11 | 26 |
| MVR | 68.0 | 4 | 3,076 | 2,234 | 1,280 | 22.4% | Aug-09 | 20 |
| Amritsar - Pathankot | 102.4 | 4 | 14,453 | 9,240 | 3,944 | 1,269 | Dec-14 | 20 |
| Vadodara - Ahmedabad | 195.6 | 6 | 48,800 | 33,000 | 15,800 | (3,096)* | Jan-13 | 25 |
| Goa - Kundapur | 192.0 | 4 | 26,390 | 14,060 | 6,970 | 5,360 | WIP | 28 |
| Solapur Yedeshi | 98.7 | 4 | 14,920 | 9,100 | 3,930 | 1,890 | WIP | 29 |
| Yedeshi Aurangabad | 190.0 | 4 | 32,000 | 18,300 | 8,120 | 5,580 | WIP | 26 |
| Kaithal - Rajasthan | 166.0 | 4 | 23,000 | 14,660 | 6,000 | 2,340 | WIP | 27 |
| Agra Etawah | 124.5 | 6 | 25,230 | 16,500 | 8,730 | (810) | WIP | 24 |
| Total | 2,070.7 | | 2,83,464 | 1,85,297 | 76,945 | | | |

Source: Company, PhillipCapital India Research



The company has indicated its plans to transfer Amritsar-Pathankot to the InvIT, in near future, contingent to approval of unit holders and the investment management team. However the traffic on the project has been adversely impacted by construction of a parallel state highway, which has led to significant underperformance of the project. Similar issues with Vadodara-Ahmedabad project, in our opinion, reduce the likelihood of these projects being transferred into the InvIT, in near future.

We believe that the four new projects under construction have higher probability of being 'accepted' into the InvIT, two/three years down the line. The projects are expected to generate EBITDA of Rs 6bn in FY19 – only slightly lower than the current InvIT portfolio. The same could provide significant boost to the InvIT valuations, and offers significant growth opportunity for the unit holders.

Potential four projects that could be transferred into the InvIT (PC estimates)

| EBITDA | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 |
|-------------------------|---------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|
| Goa - Kundapur | 1,467 | 1,418 | 1,599 | 1,795 | 2,014 | 2,258 | 2,498 | 2,790 |
| Solapur Yedeshi | 1,006 | 994 | 1,120 | 1,256 | 1,401 | 1,569 | 1,738 | 1,932 |
| Yedeshi Aurangabd | - | 1,992 | 2,242 | 2,511 | 2,812 | 3,148 | 3,482 | 3,884 |
| Kaithal - Rajasthan | - | 1,599 | 1,793 | 2,002 | 2,237 | 2,500 | 2,765 | 3,081 |
| Total | 2,473 | 6,004 | 6,755 | 7,564 | 8,464 | 9,475 | 10,483 | 11,688 |
| Enterprise Value | 97,027 | | | | | | | |
| Equity Value | 30,498 | | | | | | | |

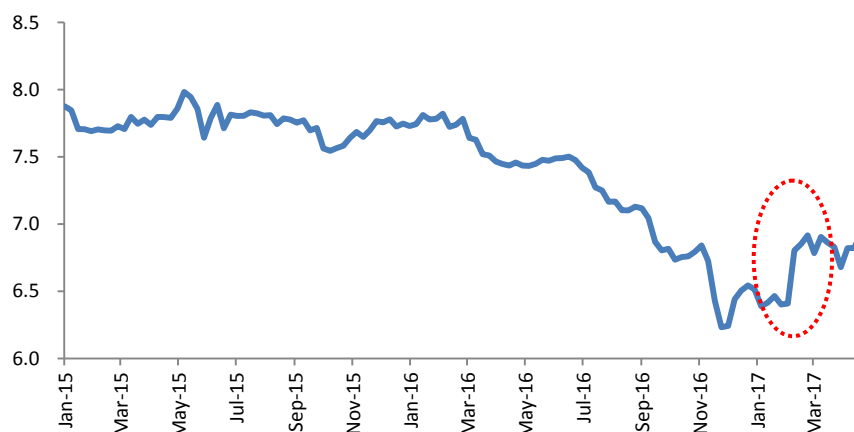
Source: Company, PhillipCapital India Research

Beneficial to IRB, despite the drop in valuation

In the DRHP, IRB had sought an EV of Rs 79bn for the InvIT, which it is now listing at Rs 59bn. At current valuations, the company is 'selling' its projects at a virtual cost of 12.4% (implied IRR) and 1x BV – which does not appear to be an attractive bargain for IRB Infra investors. We see three reasons for the same:

- Aggressive 7.5% traffic growth assumption in the DRHP
- Demonetisation leading to lowering of actual traffic numbers
- Sharp rise in G-Sec yield in the last two months, necessitating the InvIT to increase the spread, and hence the yield.

10-year GOI bond yields rose sharply in Mar-17



Source: RBI, PhillipCapital India Research

Two of these factors were external, which were beyond management control. While a delay might have fetched the InvIT slightly better valuations, we believe it is a price the company has to pay for being the first company to launch such an instrument.

Successful listing of IRB's InvIT will still help the company in three ways:

- Repayment of Rs 33bn of external debt and cash infusion of Rs 17bn will lead to reduction of net debt by Rs 50bn. **This will reduce consolidated debt to Rs 126bn** from Rs 150bn as of March 2016 – reducing the leverage to 1.8x from 3x, which could lead to enhancement of credit rating and lower cost of debt.
- **Rs 17bn of cash infusion would help fund equity requirement** for the current portfolio (equity requirement of Rs 24bn over the next three years, including the three new projects won) and prepare a war chest for future projects.
- **The company retains 15% in the InvIT**, ensuring it gains from the cashflows and potential upside in the InvIT units' price.

The transfer of these assets will also boost the financials of the parent company, with a significant decrease in depreciation/interest – more than compensating for the drop in topline/EBITDA. Financial ratios too, will appear better, post the transfer.

Pro-forma change in IRB Infra's financials – due to InvIT

| Rs mn | Old | | New | | Change | |
|------------------|-----------------|-----------------|-----------------|-----------------|-------------|-------------|
| | FY18 | FY19 | FY18 | FY19 | FY18 | FY19 |
| Revenue | 64,322 | 70,167 | 52,056 | 56,725 | -19% | -19% |
| EBITDA | 35,894 | 41,051 | 28,506 | 32,343 | -21% | -21% |
| Depreciation | -11,527 | -12,960 | -5,892 | -7,189 | -49% | -45% |
| Interest Expense | -16,307 | -19,918 | -11,456 | -14,481 | -30% | -27% |
| PAT | 6,500 | 6,615 | 9,283 | 8,513 | 43% | 29% |
| Gross Debt | 1,71,788 | 1,71,774 | 1,26,804 | 1,31,583 | -26% | -23% |
| Leverage | 2.6 | 2.4 | 1.8 | 1.7 | -29% | -28% |

Source: PhillipCapital India Research

InvITs – a *GIANT LEAP* for the sector

We see InvITs as a *GIANT LEAP* for the infrastructure sector in India. This new mode of offering operational infrastructure assets to investors has the potential to transform the sector landscape, and relieve it of its most severe bottleneck – shortage of capital.

The structure of InvITs as proposed by SEBI is along the lines of various REITs (Real Estate Investment Trusts) listed across the globe. There are over 300 REITs listed in over 14 exchanges across the world that offer investors benefits from the rental yield and price appreciation of a basket of real estate property, without actually owning the property. REIT indices across the world have delivered far superior returns than the broader indices listed on the same exchanges.

InvITs offer the same proposition; the only difference is that the underlying asset is an infrastructure one instead of a real-estate property. Similarities with REITs – they offer stable cashflows over a long period (25-30 years), their dividend distribution is tax-exempt (making cash yield more attractive), and they minimise the execution risk associated with the development of the asset.

Benefits to the stakeholders

The InvIT structure is a perfect win-win situation for all stakeholders.

Unit holders:

- Stable cash flow over a long period
- Superior cash flow yield enhanced by tax exemptions
- Elimination of execution risk in an infrastructure asset
- Assured cash flow with minimum cash distribution floor

Promoter/Developer:

- Upfront monetisation of projects with long concession periods
- Rotation of capital by utilising the proceeds from ‘selling’ assets to InvITs, for new projects
- Better valuation of assets, with a diversified set of investors

Government/sector:

- Rotation of capital for developers, enabling them to bid for future projects
- Diversification of capital deployed from banks
- Government (NHAI) can now look to ‘monetise’ its own BOT projects to fund its EPC award pipeline
- Government (NHAI) can now look to award more projects on BOT format, reducing its own capital requirement

Incremental incentives by the government

Various government bodies (e.g. NHAI) and the regulator (SEBI) have provided incremental exemptions to 2014 SEBI regulations to make InvITs more attractive for investors, especially foreign investors looking for robust FCF yield, adjusted for their hedging costs.

- Minimum holding criterion modified to 10% from the proposed 25% – leading to release of higher amount of capital for the sponsor.
- Dividend and interest income from SPVs to trust exempted from DDT – this will enhance the cashflow yield and make the cash distribution process from SPV to InvIT to unit holders more transparent and predictable.

InvIT regulations – eligibility and responsibilities of various stakeholders

| | Sponsors / Promoters | Trustees | Investment Manager | Unit Holders |
|-----------------------|---|---|---|---|
| Eligibility | Not more than 3 sponsors, (net worth > Rs. 100 Cr/each) | Registered with SEBI | Net worth > Rs 100mn, experience > 5 years | Min subscription amount: Rs 1mn for public offer Rs 10mn for private placement |
| | Sound track record (FM >5 years, developer - at least 2 projects completed) | Should have wherewithal with respect to infrastructure | > 2 employees, with min 5 years exp. in the sector | |
| | Set up InvIT and appoint the trustees | Hold the InvIT assets in the name of the InvIT | Make investment decisions wrt assets or projects of the InvIT | Right to receive income or distributions as provided for in the offer document |
| Responsibility | Transfer to the InvIT, its entire shareholding in the SPV | Appoint Investment Management/Project Manager | Oversee activities of the project manager with respect to revenue streams | Any matter requiring approval - Unit Holder: By votes cast |
| | Not hold less than 10% (not less than 3 years from the date of the listing) | Oversee activities of the IM | Ensure assets of the InvIT or SPV have proper legal titles | With respect to publicly offered InvITs: Annual meeting once a Year |
| | Any holding exceeding 10% (post issue basis), shall be held for a period of not less than 1 year from the date of listing | Review the status of unit holders complaints | Ensure investments made by the InvIT are in accordance with regulation 18 | Unit Holders approval – (not be less than ½ times): i) any transaction, other than any borrowing, value of which is >25% of the InvIT assets, ii) any borrowing in excess of specified limit, iii) Any issue for which the designated stock exchanges requires such approval |
| | | Subscription amount kept in a separate bank account and utilised only for adjustment/refund to applicants | Appoint the valuers, auditor, registrar and transfer agent, merchant banker | |
| | | Remuneration of the valuer is not be linked to or based on the value of the assets being valued | Responsible for all activities pertaining to issue of units and listing of units of the InvIT | Unit Holders approval – (not be less than 3 times the votes cast against the resolution): i) change in investment manager/ auditor/ valuer /trustee, ii) Any material change in investment strategy, iii) any issue, not in the ordinary course of business requires approval |
| | | Change in IM/PM: i) Take approval from unit holders, ii) Appoint new IM/PM within three months | Submit to the trustee - quarterly reports, valuation reports, acquire or sell for any asset/project | |
| | | Cannot invest in units of the InvIT in which it is designated as the trustee | Audit of accounts is done not less than 2 annually and submitted to SEs within 45 days | |

Source: SEBI, PhillipCapital India Research

InvIT regulations – constraints on InvIT and underlying assets

| InvIT Assets | InvIT |
|---|--|
| Under construction assets NOT to form over 25% of the portfolio | Minimum 90% of NDCF (Net Distributable Cash flow) to be distributed as dividends |
| Operational Assets | Gearing to be less than 0.49x |
| Minimum 3 year tail period | |
| Minimum 1 year of revenue generation | |

Source: SEBI, PhillipCapital India Research

The eligibility and restrictions ensure that the attraction of InvIT as an investment vehicle remains much above traditional infrastructure asset owners for long-term investors looking for a stable cash flow yields over 15-20 year horizon.

- The eligibility requirement of the sponsor, trustee, and investment manager ensure that the stakeholders have sound financial might and adequate experience in the infrastructure space.
- Minimum 10% holding remains with the sponsor, which ensures that it does not try to 'cash-out' at an expensive valuation and has a significant stake in remaining with the vehicle.
- The ceiling on under-construction assets in InvITs ensures minimum execution risk to the portfolio, leading to stable and predictable cashflows.
- Minimum one year operations and three year tail period criterion ensure that the portfolio has predictable cashflows in both the near and distant future.
- Minimum 90% of NDCF to be distributed as dividends – this provides high visibility to the cashflow yield of the InvIT.
- The gearing ceiling of 0.49x ensures the investment manager does not over-leverage the InvIT, which could lead to lower cashflows.

Benefits of InvITs over traditional securities

InvIT structure – minimum risk versus a traditional BOT company

| | | Traditional BOT company | InvIT Structure |
|----------------|-------------------|------------------------------|---|
| Entity | Variable | Risk | Risk |
| NHAI | Order Award | Award risk | No risk |
| EPC Contractor | Project execution | Execution risk | Minimum risk as < 25% to be under construction projects |
| Developer | Toll Revenues | Traffic risk, Inflation risk | Traffic risk, Inflation risk |
| | Operating Margins | Relatively risk free | Relatively risk free |
| | Interest Expense | Interest rate risk | No risk as InvIT is expected to be debt free (max gearing of 0.49x) |
| | Cash flow | Risk of internal diversion | Risk free as: 1) No DDT 2) Mandatory 90% of NDCF to be distributed as dividends |

InvIT regulations – tax treatment of various streams at the hand of various stakeholders

| Nature of income -> Received by | Interest paid by SPV | Dividend on shares of SPV | Capital gains on sale of shares of SPV/sale held by InvIT directly | Other income | Capital gains on market transfer of units of InvIT by unit holders /sponsors* |
|---------------------------------|--|--------------------------------|--|--------------|---|
| Unit holder | InvIT distributing the interest from SPV subject to WHT at 5 % -Non-Residents; 10% for Residents | Exempt | Exempt | Exempt | STCG –15% (held for 36 months or less); LTCC –Exempt (held for more than 36 months) |
| InvIT | Exempt | Exempt | Tax rate applicable depending on period of holding etc. | Tax at 30% | NA |
| SPV (in the form of a company) | Tax break available on interest (subject to conditions), no WHT applicable on interest payment | Exempt as per Recent Amendment | NA | NA | NA |

InvIT tax benefits over a traditional corporate structure

| Traditional Corporate Structure | | InvIT Structure | |
|---|-----------------------------------|---|---------------------------------|
| SPV | | SPV | |
| Interest on loan from parent Tax benefit | Dividend distributed DDT @ 17% | Interest on loan from parent Tax benefit | Dividend distributed No DDT |
| Parent | | InvIT | |
| Interest income from SPV Taxable @ 30% | Dividend received Tax exempt | Interest income from SPV Tax exempt | Dividend received Tax exempt |
| Share holder | | Unit holder | |
| Dividend distributed DDT @ 17% | | Income directly distributed WHT @ 5/10% | Dividend distributed No DDT |

InvIT structure – benefits versus listed and unlisted BOT portfolios

| | InvIT (like proposed IRB) | Listed BOT (like SIPL) | Unlisted BOT portfolio (Ashoka) |
|--|---------------------------------|--|--|
| Portfolio Composition | Only operational assets | Operational as well as under-construction projects | Operational as well as under-construction projects |
| Tax on dividend from SPV to holdco | No | Yes | Yes |
| Tax on entity to unit/share holders | No | Yes | Yes |
| Future capital raising requirements | No | Yes | Yes |
| Restriction on Cash distribution | Min 90% to unit holders | No | No |
| Restriction on promoter share holding | Min 25% to be held by promoters | No | No |
| Execution Risk | No | Yes | Yes |
| External risks (like EC, land acquisition) | No | Yes | Yes |
| Traffic Risk | Yes | Yes | Yes |
| Inflation Risk | Yes | Yes | Yes |
| Interest Rate Risk | No | Yes | Yes |

Source: PhillipCapital India Research

Other potential candidates for InvIT

Successful listing of IRB's InvIT will pave the way for more developers to take a similar course and transfer their BOT road assets to an InvIT. We expect ITNL, Ashoka, Sadbhav, Reliance Infra, and Essel Infra to be the most likely candidates to follow suit.

Reliance Infra has already filed DRHP for its InvIT, in which it has put ten of its eleven BOT projects (remaining one is under construction), and is seeking an EV of Rs 83bn.

Reliance Infrastructure BOT portfolio

| Project | Length (km) | Type | Lanes | Stake (%) | TPC (Rs mn) | Debt (Rs mn) | Equity (Rs mn) | Grant (Rs mn) | CoD | Prd (yrs) |
|------------------------|--------------|------|-------|-----------|-----------------|---------------|----------------|---------------|---------|-----------|
| Namakkal Karur | 41.0 | T | 4 | 100 | 3,500 | 2,800 | 500 | 200 | Aug-09 | 20 |
| Dindigul Samayanallore | 53.0 | T | 4 | 100 | 4,200 | 3,300 | 600 | 300 | Sep-09 | 20 |
| Trichy Dindigul | 88.0 | T | 4 | 100 | 5,400 | 3,200 | 1,100 | 1,100 | Jan-12 | 30 |
| Salem Ulunderpet | 136.0 | T | 4 | 100 | 10,600 | 6,400 | 2,100 | 2,100 | June-12 | 25 |
| Gurgaon Faridabad | 66.0 | T | 4 | 100 | 7,800 | 5,800 | 2,000 | (1,500)* | June-12 | 17 |
| Jaipur Reengus | 52.0 | T | 4 | 100 | 5,600 | 3,900 | 700 | 1,000 | Jul-13 | 18 |
| Pune Satara | 140.0 | T | 6 | 100 | 19,900 | 10,900 | 9,000 | (900)* | Oct-10 | 24 |
| Hosur Krishnagiri | 60.0 | T | 6 | 100 | 9,200 | 5,600 | 3,600 | (700)* | Jun-11 | 24 |
| Trichy Karur | 80.0 | T | 4 | 100 | 7,300 | 5,100 | 700 | 1,500 | Feb-14 | 30 |
| Kandla Mundra | 71.0 | T | 4 | 100 | 11,300 | 7,900 | 3,400 | (400)* | Nov-15 | 25 |
| Delhi Agra | 180.0 | T | 6 | 100 | 29,400 | 19,100 | 8,500 | 1,800 | UC | 26 |
| Total | 967.0 | | | | 1,14,200 | 74,000 | 32,200 | | | |

Projects in the box are proposed to be part of the InvIT, as per DRHP filed

Sadbhav Engineering BOT portfolio

| Project | Length (km) | Type | Lanes | Stake (%) | TPC (Rs mn) | Debt (Rs mn) | Equity (Rs mn) | Grant (Rs mn) | CoD | Prd (yrs) |
|----------------------|----------------|------|-------|-----------|-----------------|---------------|----------------|---------------|--------|-----------|
| Aurangabad Jalna | 69.0 | T | 4 | 100% | 2,770 | 1,960 | 810 | - | Jul-09 | 24 |
| Ahmedabad ring road | 76.2 | T | 4 | 100% | 5,214 | 4,693 | 521 | 360 | May-08 | 20 |
| Nagpur Seoni | 28.2 | A | 4 | 100% | 2,780 | 2,050 | 730 | - | May-10 | 24 |
| Dhule Palasner | 96.5 | T | 4 | 100% | 14,200 | 10,650 | 3,550 | - | Feb-12 | 18 |
| Hyderabad Yadgiri | 36.0 | T | 4 | 100% | 5,131 | 3,802 | 1,329 | - | Dec-12 | 23 |
| Maharashtra Border | NA | T | NA | 78% | 14,264 | 10,964 | 3,300 | - | Aug-12 | 25 |
| Bijapur Hungund | 97.0 | T | 4 | 77% | 13,226 | 8,465 | 2,025 | 2,736 | May-12 | 20 |
| Rohtak Panipat | 81.0 | T | 4 | 100% | 12,134 | 9,707 | 2,427 | - | Jan-14 | 25 |
| Sreenathji - Udaipur | 79.0 | T | 4 | 100% | 11,515 | 8,400 | 3,115 | (216) * | Dec-15 | 27 |
| Rohtak Hisar | 99.0 | T | 4 | 100% | 12,716 | 9,524 | 1,077 | 2,115 | Aug-16 | 22 |
| Rajsamand Bhilwara | 87.0 | T | 4 | 100% | 7,200 | 3,206 | 1,330 | 2,664 | Jun-16 | 30 |
| Mysore Bellary | 193.3 | A | 4 | 74% | 7,893 | 3,980 | 1,521 | 2,392 | WIP | 10 |
| Total | 1,041.8 | | | | 1,09,043 | 77,401 | 21,735 | 10,267 | | |

Ashoka Buildcon BOT portfolio

| Project | Length (km) | Type | Lanes | Stake (%) | TPC (Rs mn) | Debt (Rs mn) | Equity (Rs mn) | Grant (Rs mn) | CoD | Prd (yrs) |
|--------------------|--------------|------|-------|-----------|---------------|---------------|----------------|---------------|--------|-----------|
| Bhandara | 94.2 | T | 4 | 51.0 | 5,350 | 3,750 | 1,500 | 100 | Oct-10 | 20 |
| Jarora Nayagaon | 85.1 | T | 4 | 62.0 | 8,350 | 5,620 | 2,730 | (153) | Sep-09 | 20 |
| Belgaum Dharwad | 75.7 | T | 6 | 100.0 | 6,940 | 4,790 | 1,850 | (310) | May-11 | 30 |
| Durg bypass | 92.1 | T | 4 | 51.0 | 5,870 | 4,100 | 1,770 | - | Feb-12 | 20 |
| Sambalpur baragarh | 101.9 | T | 4 | 100.0 | 11,420 | 8,100 | 3,320 | 13 | Sep-15 | 30 |
| Dhankuni Kharagpur | 140.1 | T | 6 | 100.0 | 22,050 | 17,400 | 4,650 | (1,261)* | Apr-12 | 25 |
| Chennai ORR | 32.0 | A | 4 | 50.0 | 14,500 | 10,800 | 1,730 | 1,970 | WIP | 20 |
| Total | 804.2 | | | | 74,480 | 54,560 | 17,550 | 1,620 | | |

Source: Companies, PhillipCapital India Research

Annuity InvITs generating significant interest

Apart from the BOT toll based InvITs of IRB and Reliance Infra, two other InvITs are scouting investors. One of them is mix of annuity and toll road projects portfolio, floated by ILFS Transport Networks Ltd (ITNL). The other is an 'annuity like' portfolio of power transmission assets, floated by Sterilite InfraVentures. Both these InvITs have also been provided ROFR for few more assets from the portfolio of the parent company, to provide the growth option. We expect decent interest for these InvITs too, due to (1) annuity based revenues providing higher certainty to the yields, (2) smaller size of the InvITs.

IndiGrid InvIT portfolio – seeking EV of Rs 30bn

| Project Name | Transmission Line | Configuration | Ckms | CoD | Rev Contribution | End Date |
|-----------------------------------|------------------------|---------------|------|-----------|------------------|-----------|
| Bhopal Dhule Transmission Co Ltd | Bhopal - Indore | 765 kV S/C | 176 | 19-Nov-14 | 12% | 31-Mar-49 |
| | Dhule - Aurangabad | 765 kV S/C | 192 | 05-Dec-14 | 10% | |
| | Dhule - Vadodara | 765 kV S/C | 263 | 13-Jun-15 | 16% | |
| | Bhopal - Jabalpur | 765 kV S/C | 260 | 09-Jun-15 | 22% | |
| | Dhule - Dhule | 400 kV D/C | 36 | 06-Dec-14 | 4% | |
| | Bhopal - Bhopal | 400 kV D/C | 17 | 12-Aug-14 | 2% | |
| | Bhopal Substation | 2x 1,500 MVA | 0 | 30-Sep-14 | 17% | |
| | Dhule Substation | 2x 1,500 MVA | 0 | 06-Dec-14 | 17% | |
| Jabalpur Transmission Line Co Ltd | Jabalpur Dharamjaygarh | 765 kV D/C | 757 | 14-Sep-15 | 72% | 31-Mar-49 |
| | Jabalpur Bina | 765 kV S/C | 235 | 01-Jul-15 | 28% | |

IndiGrid InvIT – ROFR projects

| Project Name | Location | Status | Description | Ckms | Tenure |
|---|---------------------------|--------|---|------|--------|
| East North Interconnection Ltd | Assam, Bihar, West Bengal | Nov-14 | 2x 400 kV D/C | 909 | 25 |
| Purulia & Kharagpur Transmission Co Ltd | Jharkhand, West Bengal | Jun-16 | 2x 400 kV D/C | 546 | 35 |
| RAPP Transmission Co Ltd | Rajasthan, Madhya Pradesh | Feb-16 | 1x 400 kV D/C | 403 | 35 |
| NRSS XXIX Transmission Ltd | Punjab, J&K | Oct-18 | 3x 400 kV D/C and 1x 400/220 kV D/C | 887 | 35 |
| Maheshwaram Transmission Ltd | Telangana | Jun-18 | 2x 400 kV | 477 | 35 |
| Odisha Generation Phase II Transmission Ltd | Odisha | Aug-19 | 1x 765 kV/DC and 1x400 kV D/C | 715 | 35 |
| Gurgaon-Palwal Transmission Ltd | Gurgaon and Palwal | Sep-19 | 5x 400 kV D/C, 3x 400/220 kV substations, 2x 400 kV line bays | 271 | 35 |
| Khargone Transmission Ltd | Khandwa | Jul-19 | Multiple lines | 624 | 35 |

Source: Company, PhillipCapital India Research

ITNL InvIT portfolio – seeking EV of Rs 25bn

| Project (km) | Length | Type | Lanes | Stake | TPC | Debt | Equity | Grant | CoD | Period | Client |
|-------------------------|------------|------|-------|-------|---------------|---------------|--------------|--------------|--------|--------|-----------|
| North Karnataka Expway | 118 | A | 4 | 93.5 | 5,995 | 4,989 | 1,006 | - | Jul-04 | 17.5 | NHAI |
| Jharkhand Road Projects | 132 | A | 4 | 100.0 | 20,706 | 19,004 | 1,702 | - | Sep-12 | 17.5 | Jharkhand |
| Hazaribagh Ranchi | 72 | A | 4 | 74.0 | 8,692 | 7,382 | 1,310 | - | Aug-10 | 18.0 | NHAI |
| Sikar Bikaner | 270 | T | 2 | 100.0 | 9,013 | 4,000 | 2,540 | 2,473 | Sep-15 | 25.0 | MoRTH |
| Total | 591 | | | | 44,406 | 35,375 | 6,558 | 2,473 | | | |

ITNL InvIT – ROFR projects

| Project (Rs mn) | Length | Type | Lanes | Stake | TPC | Debt | Equity | Grant | CoD | Period | Client |
|---------------------------|------------|------|-------|-------|---------------|---------------|---------------|--------------|--------|--------|--------|
| Pune Sholapur | 101 | T | 4 | 91.0 | 14,027 | 9,577 | 1,600 | 2,850 | Aug-13 | 20.0 | NHAI |
| Chennani Nashri Tunnelway | 41 | A | 4 | 100.0 | 37,200 | 33,480 | 3,720 | - | WIP | 20.0 | NHAI |
| Baleswar Kharagpur | 119 | T | 4 | 100.0 | 6,600 | 3,960 | 2,640 | -350 | Jun-15 | 24.0 | NHAI |
| Khed-Sinnar | 139 | T | 4 | 100.0 | 20,153 | 13,250 | 3,937 | 2,966 | WIP | 20.0 | NHAI |
| Total | 401 | | | | 77,980 | 60,267 | 11,897 | 5,466 | | | |

Source: Company, PhillipCapital India Research

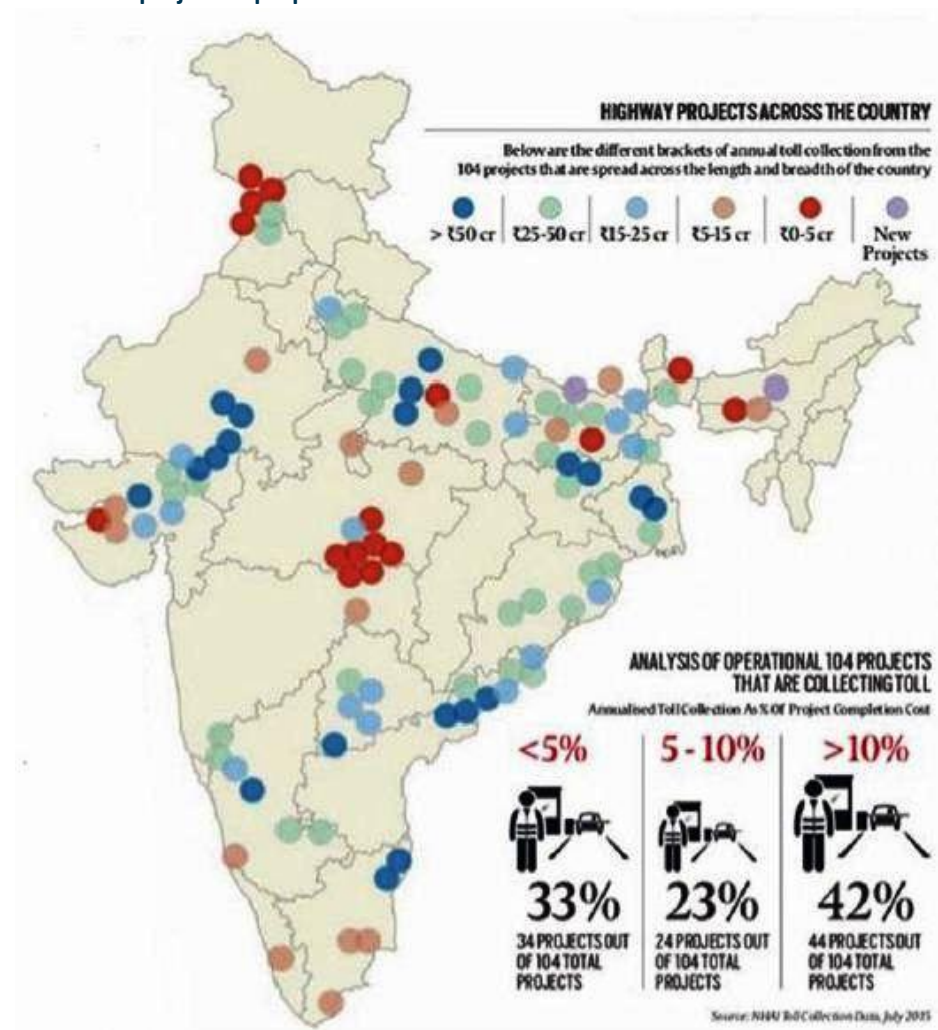
NHAI adopting InvIT through TOT

NHAI is currently working on a proposal to 'award' 100 road projects – which are owned and tolled by NHAI – to a set of investors. These 'investors' would then own the asset for a specific concession period (longer than the normal BOT project), and have the right to its cash flows. Foreign sovereign funds like Abu Dhabi Investment Authority and Norway Pension Fund have already evinced interest.

This TOT (Toll-Operate-Transfer) model that NHAI is contemplating is akin to the InvIT model being proposed for private developers. Both models involve 'monetisation' of 'operational' BOT projects to investors with an appetite for long-term projects with stable cash flows. Both the models will lead to upfront cash accruals, which can be used to fund future projects.

We note that over 42% of these NHAI projects are reporting toll collections greater than 10% of the project cost – implying high IRRs. Successful monetisation of these projects by NHAI will not only ease its burden to fund the upcoming pipeline, but will also lend credibility and elicit further interest from global investors in similar instruments with BOT projects as the underlying asset.

NHAI's 104 projects – proposed to be divested on the TOT model



Source: NHAI

Global REITs – delivering consistent superior returns

Over the last few years, Real Estate Investment Trusts (REITs) have gained popularity as investment tools, across the world. The total market capitalisation of REITs in the US alone, now stands at US\$ 1tn – a growth of 15% yoy and 222% over the last decade. The number of listed REITs in the US has increased over the last decade to 222 from 197.

REITs provide multiple benefits over traditional equity/debt instruments:

- 1) **Buying real estate, without actually buying it:** REITs offer an attractive method to invest in real estate without buying real estate (cumbersome process), or stocks of real estate companies (execution risk). With the high liquidity that REITs provide, it is much more convenient and easy to buy/sell REIT units than an actual property.
- 2) **Long-term stable dividend yields:** Most markets regulations mandate REITs, or similar instruments, to distribute high share (generally 90%) of their net distributable cashflows (or profits) as dividends. With the REIT structure comprising of properties with long-term rental contracts, REITs offer stable and high long-term dividend yields.
- 3) **Hedge against inflation:** Since property prices/rentals are intrinsically linked to inflation, REITs provide a highly effective bet against inflation. Over the last three decades, US REITs have delivered returns higher than inflation.
- 4) **Tax benefits:** Most market regulations offer REITs an exemption from dividend distribution tax. This makes the instrument even more lucrative from the net post-tax return point of view.
- 5) **Diversification:** With varying forms of REITs listed across different segments (commercial, residential, retail, hospitals, healthcare), across different geographies (US, Singapore, Indonesia to name few), investors can select exposure to a certain kind of property in a specific geography – something that would not be possible while buying property or stock of a real estate company.

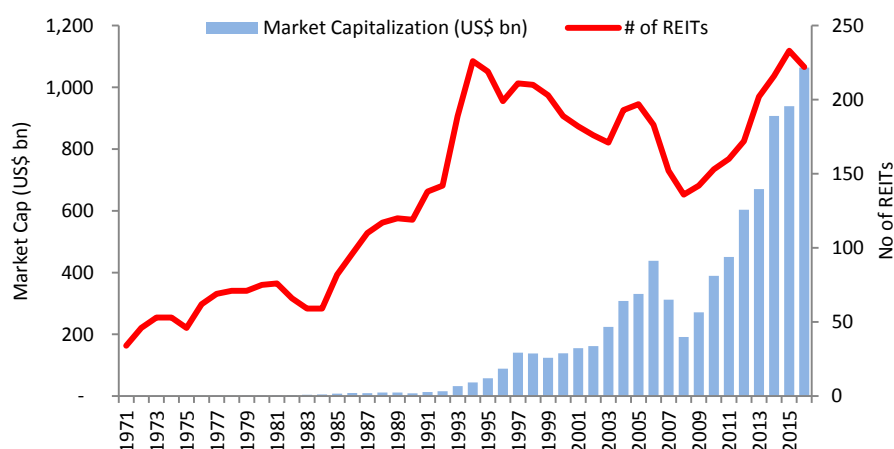
To understand more about REITs, we recommend

Bobby Jayaraman's book Building Wealth Through REITs.

Mr Jayaraman also happens to be the Chairman of the Remuneration Committee for an SGX-listed real estate company, Second Chance Properties Ltd

As of August 2016, there were 189 REITs listed on the NYSE. Additionally, there are REITs that are not publicly traded (registered / not-registered with the SEC). Internal Revenue Service (IRS) shows that there are about 1,100 US REITs that have filed tax returns. On a similar note, the REIT market in APAC has been flourishing – especially in Singapore, HK, and Japan.

The market cap of US REITs crossed US\$ 1tn in 2016



Source: NAREIT, APREA

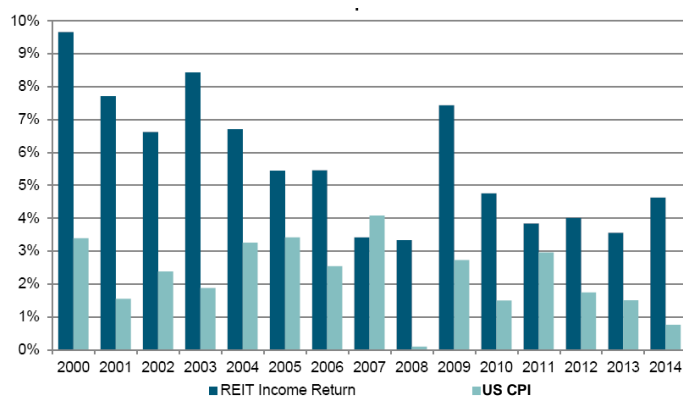
| Country | # of REITs | Market Capitalisation (US\$ bn) |
|-----------|------------|---------------------------------|
| US | 222 | 1,064 |
| Japan | 53 | 110 |
| Australia | 47 | 92 |
| UK | 32 | 54 |
| Singapore | 35 | 48 |

US REITs have delivered superior returns over most indices in the last 40 years

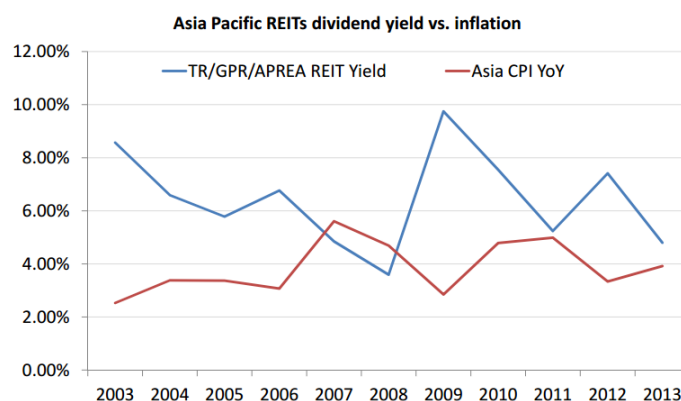
| Returns (%) | All US REITs | S&P 500 | Russell 2000 | NASDAQ Composite | Dow Jones Industrial |
|-------------|--------------|---------|--------------|------------------|----------------------|
| 2016: YTD | 13.65 | 3.84 | 2.22 | -2.66 | 4.31 |
| 1-Year | 22.68 | 3.99 | -6.73 | -1.68 | 4.5 |
| 3-Year | 13.11 | 11.66 | 7.09 | 13.85 | 8.99 |
| 5-Year | 12.33 | 12.1 | 8.35 | 13.18 | 10.41 |
| 10-Year | 6.97 | 7.42 | 6.2 | 9.48 | 7.66 |
| 15-Year | 10.82 | 5.75 | 6.96 | 5.53 | 6.23 |
| 20-Year | 10.65 | 7.87 | 7.61 | 7.29 | 8.38 |
| 25-Year | 11.11 | 9.4 | 9.52 | 9.72 | 7.55 |
| 30-Year | 9.37 | 9.82 | 8.54 | 8.62 | 7.78 |
| 35-Year | 10.55 | 11.13 | 9.62 | 9.3 | 8.67 |
| 40-Year | 11.92 | 11 | - | 10.47 | 7.48 |
| 1972 -2016 | 9.95 | 10.3 | - | 8.67 | 6.98 |

Source: NAREIT

REITs have proven to be a highly effective hedge against inflation



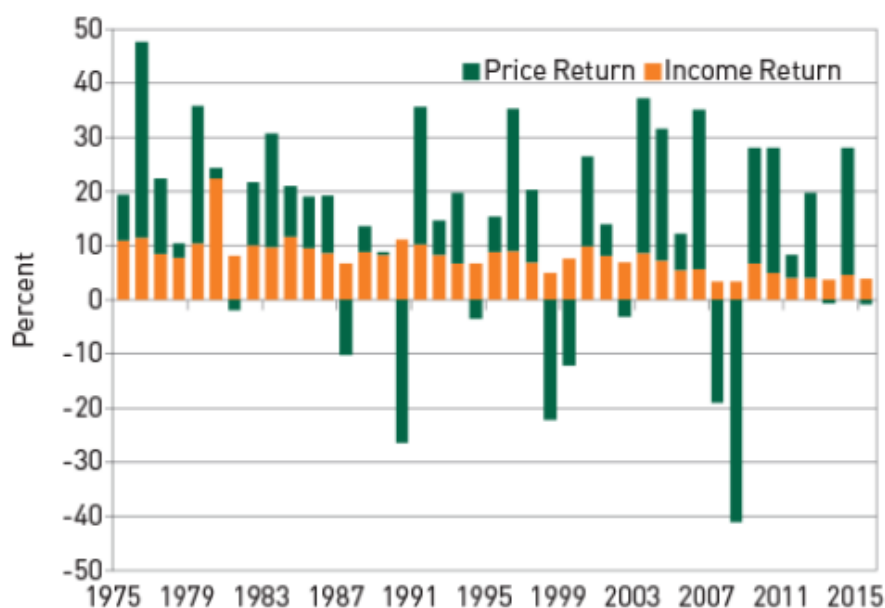
Source: NAREIT, APREA



REITs have not only been about dividend, but also growth

FNER Return Component

1975 through 2015



Source: NAREIT

IRB: Financials and valuations

The transfer of six projects from the company to InvIT will lead to a reduction in revenue/EBITDA of Rs 12.6/7bn from consolidated financials. At the same time, depreciation and interest expenses of Rs 5bn and Rs 4bn will also be eliminated, leading to an overall boost to earnings. Along with this, Rs 17bn of cash accrual will reduce net-debt at the standalone level, reducing consolidated interest expense further.

But with the sale to InvIT happening at 1x BV of the projects, we do not expect material change to our SoTP valuation. We would wait for the final listing of the InvIT to make changes to our projections and valuations. Our current SoTP gives us a price target of Rs 290 (EPC Rs 115 + BOT Rs 175). We maintain BUY.

SOTP valuation

| DCF | Valuation | Project Cost (Rs mn) | Length (kms) | Equity Value (Rs mn) | Per share (Rs) |
|---------------------------------|-----------|---------------------------|-----------------|-------------------------|-------------------|
| Operational BOT Projects | | NPV @ 13% CoE | | | |
| Thane Bhiwandi | | 1,040 | 23 | - | - |
| Pune-Nashik | | 737 | 30 | 754 | 2.1 |
| Pune-Solapur | | 630 | 26 | 199 | 0.6 |
| Thane-GHB | | 2,469 | 15 | 51 | 0.1 |
| Mumbai-Pune | | 13,017 | 95 | 7,515 | 21.4 |
| Amritsar - Pathankot | | 14,453 | 102 | 2,723 | 7.7 |
| Vadodara - Ahmedabad | | 48,800 | 196 | (3,611) | (10.3) |
| Total Value | | 81,146 | 487 | 7,632 | 21.7 |
| InvIT projects | | NPV @ 13% CoE | | | |
| Bharuch-Surat | | 14,700 | 65 | 4,495 | 12.8 |
| Surat-Dahisar | | 25,372 | 239 | 4,387 | 12.5 |
| MVR | | 3,076 | 68 | 1,664 | 4.7 |
| Talegaon -Amravati | | 8,880 | 67 | 1,567 | 4.5 |
| Jaipur - Deoli | | 17,330 | 149 | 6,518 | 18.5 |
| Tumkur - Chitradurga | | 11,420 | 114 | 3,684 | 10.5 |
| Total Value | | 80,778 | 701 | 22,315 | 63.5 |
| New projects | | NPV @ 15% CoE | | | |
| Goa - Kundapur | | 21,030 | 192 | 7,102 | 20.2 |
| Solapur Yedeshi | | 13,030 | 99 | 5,400 | 15.4 |
| Yedeshi Aurangabad | | 26,420 | 190 | 10,189 | 29.0 |
| Kaithal - Rajasthan | | 20,660 | 166 | 7,807 | 22.2 |
| Agra Etawah | | 25,230 | 125 | 212 | 0.6 |
| Total Value | | 1,06,370 | 771 | 30,710 | 87.4 |
| E&C Business | | 5x FY19E EV/EBITDA | | | |
| FY19E EBITDA | | | | 10,902 | |
| Assumed EV/EBITDA | | | | 5.0 | |
| Value to IRB | | | | 54,508 | 155.1 |
| Others (Net Cash) | | | | (14,030) | (39.9) |
| Price Target | | | | 1,01,134 | 290.0 |

We have not yet factored the impact of the proposed InvIT listing in our valuation

We have not yet included recent projects won in Rajasthan – awaiting financial closure

Source: Company, PhillipCapital India Research

Infrastructure BOT sector valuations

| Company | Mkt Cap Rs bn | CMP Rs | P/E | | EV/EBITDA | | ROE | | D/E | | P/BV | |
|-----------------|------------------|-----------|-------|-------|-----------|-------|-------|-------|-------|-------|-------|-------|
| | | | FY18E | FY19E | FY18E | FY19E | FY18E | FY19E | FY18E | FY19E | FY18E | FY19E |
| IRB Infra | 89.3 | 254 | 13.7 | 13.5 | 6.9 | 5.9 | 9.9 | 9.3 | 2.6 | 2.4 | 1.4 | 1.3 |
| Ashoka Buildcon | 37.4 | 200 | 31.5 | 25.8 | 7.5 | 6.8 | 5.7 | 6.6 | 2.0 | 1.8 | 1.8 | 1.7 |
| Sadbhav Engg* | 55.4 | 323 | NA | NA | 9.8 | 8.8 | NA | NA | 4.4 | 4.0 | 2.8 | 2.5 |

Source: Bloomberg, PhillipCapital India Research (*Bloomberg estimates)

Financials

Income Statement

| Y/E Mar, Rs mn | FY16 | FY17e | FY18e | FY19e |
|---------------------------------|---------------|---------------|---------------|---------------|
| Net sales | 51,302 | 56,453 | 64,322 | 70,167 |
| Growth, % | 33 | 10 | 14 | 9 |
| Total income | 51,302 | 56,453 | 64,322 | 70,167 |
| Raw material expenses | -20,540 | -22,283 | -23,609 | -23,859 |
| Employee expenses | -2,461 | -2,481 | -2,827 | -3,084 |
| Other Operating expenses | -1,695 | -1,749 | -1,993 | -2,174 |
| EBITDA (Core) | 26,606 | 29,940 | 35,894 | 41,051 |
| Growth, % | 20.3 | 12.5 | 19.9 | 14.4 |
| Margin, % | 51.9 | 53.0 | 55.8 | 58.5 |
| Depreciation | -8,533 | -8,694 | -11,527 | -12,960 |
| EBIT | 18,073 | 21,246 | 24,367 | 28,091 |
| Growth, % | 20.1 | 17.6 | 14.7 | 15.3 |
| Margin, % | 35.2 | 37.6 | 37.9 | 40.0 |
| Interest paid | -10,633 | -13,552 | -16,307 | -19,918 |
| Pre-tax profit | 8,679 | 8,979 | 9,353 | 9,466 |
| Tax provided | -2,316 | -2,286 | -2,849 | -2,845 |
| Profit after tax | 6,363 | 6,693 | 6,505 | 6,620 |
| Others (Minorities, Associates) | -4 | -5 | -5 | -5 |
| Net Profit | 6,358 | 6,688 | 6,500 | 6,615 |
| Growth, % | 17.1 | 5.2 | (2.8) | 1.8 |
| Unadj. shares (m) | 351 | 351 | 351 | 351 |
| Wtd avg shares (m) | 351 | 351 | 351 | 351 |

Balance Sheet

| Y/E Mar, Rs mn | FY16 | FY17e | FY18e | FY19e |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|
| Cash & bank | 15,587 | 11,246 | 14,848 | 18,886 |
| Debtors | 1,037 | 85 | 97 | 106 |
| Inventory | 3,088 | 3,403 | 3,877 | 4,229 |
| Loans & advances | 9,784 | 10,827 | 12,336 | 13,457 |
| Other current assets | 553 | 553 | 553 | 553 |
| Total current assets | 30,049 | 26,114 | 31,711 | 37,231 |
| Investments | 68 | 68 | 68 | 68 |
| Gross fixed assets | 3,85,926 | 3,86,026 | 3,86,226 | 3,86,426 |
| Less: Depreciation | -34,438 | -43,551 | -55,077 | -68,037 |
| Add: Capital WIP | 40,198 | 78,496 | 98,438 | 1,08,530 |
| Net fixed assets | 3,91,687 | 4,20,971 | 4,29,587 | 4,26,919 |
| Total assets | 4,21,811 | 4,47,160 | 4,61,373 | 4,64,225 |
| Current liabilities | 10,282 | 10,845 | 13,007 | 13,126 |
| Total current liabilities | 10,282 | 10,845 | 13,007 | 13,126 |
| Non-current liabilities | 3,62,901 | 3,77,359 | 3,82,157 | 3,79,824 |
| Total liabilities | 3,73,183 | 3,88,204 | 3,95,164 | 3,92,951 |
| Paid-up capital | 3,515 | 3,515 | 3,515 | 3,515 |
| Reserves & surplus | 44,758 | 55,082 | 62,330 | 67,390 |
| Shareholders' equity | 48,627 | 58,956 | 66,210 | 71,274 |
| Total equity & liabilities | 4,21,811 | 4,47,160 | 4,61,373 | 4,64,225 |

Source: Company, PhillipCapital India Research Estimates

Cash Flow

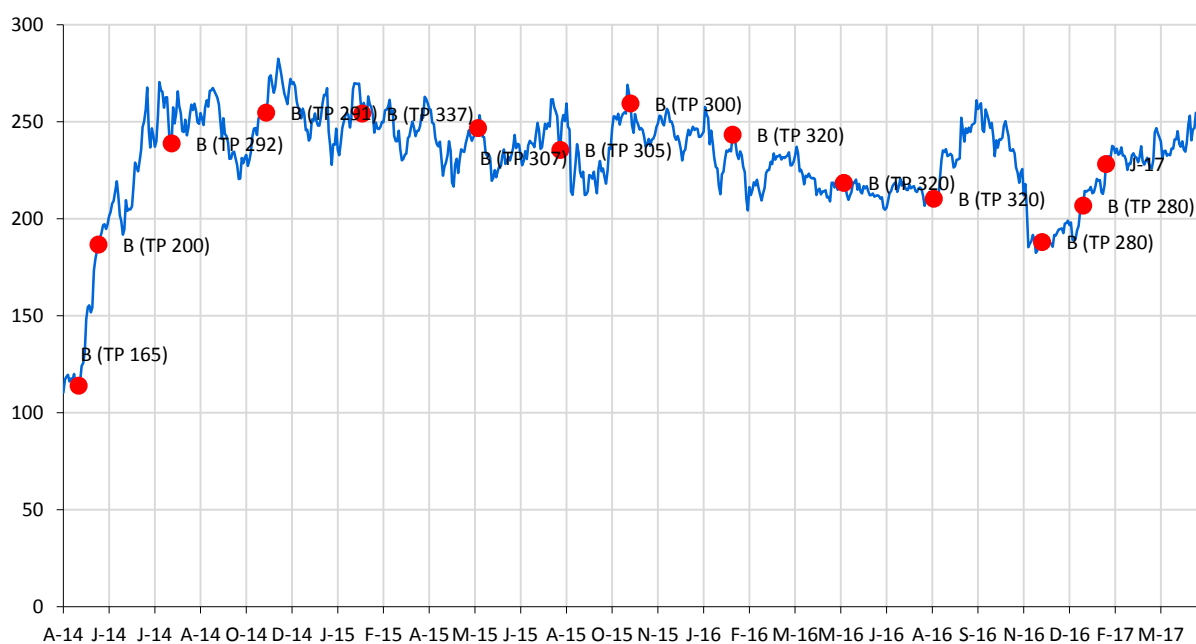
| Y/E Mar, Rs mn | FY16 | FY17e | FY18e | FY19e |
|--|----------------|----------------|----------------|----------------|
| Pre-tax profit | 8,679 | 8,979 | 9,353 | 9,466 |
| Depreciation | 8,533 | 8,694 | 11,527 | 12,960 |
| Chg in working capital | -3,426 | -1,030 | -1,235 | -3,681 |
| Total tax paid | -2,337 | -2,286 | -2,849 | -2,845 |
| Cash flow from operating activities | 11,449 | 14,357 | 16,796 | 15,899 |
| Capital expenditure | -34,229 | -37,978 | -20,142 | -10,292 |
| Chg in investments | 20 | 0 | 0 | 0 |
| Cash flow from investing activities | -34,209 | -37,978 | -20,142 | -10,292 |
| Free cash flow | -22,761 | -23,622 | -3,346 | 5,607 |
| Equity raised/(repaid) | 0 | 5,192 | 2,304 | 0 |
| Debt raised/(repaid) | 24,244 | 15,644 | 6,200 | -14 |
| Dividend (incl. tax) | -1,555 | -1,555 | -1,555 | -1,555 |
| Other financing activities | -139 | 0 | 0 | 0 |
| Cash flow from financing activities | 22,549 | 19,281 | 6,948 | -1,569 |
| Net chg in cash | -212 | -4,341 | 3,602 | 4,038 |

*Equity raised for FY17/18 represents the grant component of BOT projects

Valuation Ratios

| | FY16 | FY17e | FY18e | FY19e |
|--------------------------------|-------|-------|-------|-------|
| Per Share data | | | | |
| EPS (INR) | 18.1 | 19.0 | 18.5 | 18.8 |
| Growth, % | 10.8 | 5.2 | (2.8) | 1.8 |
| Book NAV/share (INR) | 137.4 | 166.7 | 187.4 | 201.8 |
| FDEPS (INR) | 18.1 | 19.0 | 18.5 | 18.8 |
| CEPS (INR) | 42.4 | 43.8 | 51.3 | 55.7 |
| CFPS (INR) | 29.0 | 37.2 | 44.1 | 41.6 |
| DPS (INR) | 3.8 | 3.8 | 3.8 | 3.8 |
| Return ratios | | | | |
| Return on assets (%) | 3.2 | 3.5 | 3.7 | 4.1 |
| Return on equity (%) | 13.2 | 11.4 | 9.9 | 9.3 |
| Return on capital employed (%) | 3.3 | 3.6 | 3.8 | 4.2 |
| Turnover ratios | | | | |
| Asset turnover (x) | 0.3 | 0.3 | 0.3 | 0.3 |
| Sales/Total assets (x) | 0.1 | 0.1 | 0.1 | 0.2 |
| Sales/Net FA (x) | 0.1 | 0.1 | 0.2 | 0.2 |
| Working capital/Sales (x) | 0.1 | 0.1 | 0.1 | 0.1 |
| Receivable days | 7.4 | 0.6 | 0.6 | 0.6 |
| Inventory days | 22.0 | 22.0 | 22.0 | 22.0 |
| Payable days | 127.0 | 126.1 | 145.3 | 143.4 |
| Working capital days | 29.7 | 26.0 | 21.9 | 27.1 |
| Liquidity ratios | | | | |
| Current ratio (x) | 2.9 | 2.4 | 2.4 | 2.8 |
| Quick ratio (x) | 2.6 | 2.1 | 2.1 | 2.5 |
| Interest cover (x) | 1.7 | 1.6 | 1.5 | 1.4 |
| Dividend cover (x) | 4.8 | 5.0 | 4.9 | 5.0 |
| Total debt/Equity (x) | 3.1 | 2.8 | 2.6 | 2.4 |
| Net debt/Equity (x) | 2.8 | 2.6 | 2.4 | 2.2 |
| Valuation | | | | |
| PER (x) | 14.0 | 13.3 | 13.7 | 13.5 |
| Price/Book (x) | 1.8 | 1.5 | 1.4 | 1.3 |
| EV/Net sales (x) | 4.4 | 4.3 | 3.8 | 3.5 |
| EV/EBITDA (x) | 8.4 | 8.1 | 6.9 | 5.9 |
| EV/EBIT (x) | 12.4 | 11.5 | 10.1 | 8.6 |

Stock Price, Price Target and Rating History



Rating Methodology

We rate stock on absolute return basis. Our target price for the stocks has an investment horizon of one year.

| Rating | Criteria | Definition |
|---------|-----------------------------|---|
| BUY | $\geq +15\%$ | Target price is equal to or more than 15% of current market price |
| NEUTRAL | $-15\% > \text{to} < +15\%$ | Target price is less than +15% but more than -15% |
| SELL | $\leq -15\%$ | Target price is less than or equal to -15%. |

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